

**REQUEST FOR EXPRESSION OF INTEREST
(CONSULTING SERVICES – FIRM SELECTION)**

Ghana, Africa Environmental Health and Pollution Management Programme (AEHPMP)
Credit No.: **TFOB3321**

Assignment Title: **Consultancy Service for the Preparation of Environmental and Social Management Plans (ESMPs), Ore Characterization and Reserve Estimation for Selected Clean Mine Pilot Sites**

Reference No.: **GH-EHPMP-348461-CS-CDS**

The Environmental Protection Agency (EPA) through the Government of Ghana has received financing from the World Bank toward the cost of the Africa Environmental Health and Pollution Management Programme (AEHPMP), and intends to apply part of the proceeds for consulting services.

The overall objective of this assignment is to conduct an environmental and social impacts assessment on the selected sites for the piloting of investments in clean mining technologies in Ghana under the Africa Environmental Health and Pollution Management Programme (AEHPMP), in order to prepare an Environmental and Social Management Plans (ESMPs) to mitigate risks to any anticipated environmental and social impacts arising from the implementation of the interventions, in accordance with the requirements of the World Bank.

The consulting services (“the Services”) include the following: Firstly, assessment of environmental and social impacts of the interventions at the proposed pilot sites; preparation of site-specific Environmental and Social Management Plans (ESMPs) through the preparation of comprehensive description of proposed projects, undertaking of field investigations or studies through stakeholder engagements, socio-economic survey, flora and fauna assessment, hydrological assessment, air quality assessment, noise impact assessment, traffic impact assessment, occupational health and safety assessment, water sediment quality assessment and cultural and heritage assets assessment; analysis of relevant legislation, regulation and institutional frameworks; baseline characterization; identification and analysis of alternatives; identification and assessment of potential impacts and recommended mitigation; development of an environmental and social management and monitoring programme; and the training if Project staff and relevant stakeholders in the implementation of the ESMP through the use of appropriate learning tools. Secondly, the preparation of site-specific ore characterization and reserve estimation for the selected pilot sites through sampling and reserve estimation

The estimated level of effort (professional staff-months) is 12-staff-months. The duration of the assignment is estimated at Twelve (12) Weeks and the assignment is expected to start in August 2023.

The detailed Terms of Reference (TOR) for the assignment are attached to this Request for Expressions of Interest.

The Environmental Protection Agency (EPA) now invites eligible consulting firms (“Consultants”) to indicate their interest in providing the Services. Interested Consultants should provide information demonstrating that they have the required expertise, qualifications and relevant experience to perform the Services. The shortlisting criteria are:

1. The core business of the firm should be in the different aspects of Environmental and Social Management with a particular focus on the conduct and preparation of environmental and social management investigations, tools, reports and plans.
2. Firm should be legally registered and in good standing (provide proofs of legal registration and operation of firm).
3. Experience in working in Ghana with government institutions, multilateral organizations, international development agencies and interest groups in local communities in the last five (5) years.
4. Minimum of five (5) years’ experience in conducting comprehensive environmental and social assessment on various undertakings in Ghana (provide proofs/evidence).
5. Must demonstrate adequate relevant experience (with references) in conducting/preparing World Bank Environmental and Social instruments such as ESMF, SEP, ESMP, and gender assessment in the last Six (6) years.
6. Proven experience of undertaking ore characterization and reserve estimation of similar nature in the past ten years.
7. Proven track record/experience in successfully completing at least two assignments of similar nature, scale and complexity in the last Eight years.

Key Experts will not be evaluated at the shortlisting stage.

The attention of interested Consultants is drawn to Section III, Paragraphs, 3.14, 3.16, and 3.17 of the World Bank’s “Procurement Regulations for IPF Borrowers” July 2016 revised November 2017, August 2018 and November 2020 (“Procurement Regulations”), setting forth the World Bank’s policy on conflict of interest. In addition, please refer to the following specific information on conflict of interest related to this assignment as per Paragraph 3.17 of the Procurement Regulations. Any false declaration will result in disqualification. The successful firm shall be required to submit a completed Beneficial Ownership Disclosure Form prior to signing of Contract.

Consultants may associate with other firms to enhance their qualifications, but should indicate clearly whether the association is in the form of a joint venture and/or a sub-consultancy. In the case of a joint venture, all the partners in the joint venture shall be jointly and severally liable for the entire contract, if selected.

A Consultant will be selected in accordance with the Consultant’s Qualification Selection (CQS) method set out in the Procurement Regulations.

Further information can be obtained at the address below during office hours, i.e. 10:00 to 16:00 hours local time.

Expressions of interest must be delivered in a written and printed form to the address below in person by Thursday, 15th June, 2023 at 1300 hours GMT. All packets containing the Expression of Interest Document must be sealed and clearly labelled/marked “Expression of Interest for the Preparation of Environmental and Social Management Plans (ESMPs), Ore Characterization and Reserve Estimation for Selected Clean Mine Pilot Sites in Ghana”.

For firms situated outside the borrower’s country who, due to the COVID restrictions, cannot deliver their hard copies before the stated date, should submit a softcopy version of their printed copies at larry.kotoe@epa.gov.gh and jacob.attiogbe@epa.gov.gh.

Expressions of interest must be delivered in a written and printed form (**Four hard copies and one soft copy**) to the address below in person by Thursday, 15th June, 2023 at 1300 hours GMT.

The Project Coordinator
Africa Environmental Health and Pollution Management Programme
Project Implementation Unit
Environmental Protection Agency
Head Office Building, **Room 306**
#1 Energy Close, Starlets 91 Street, Ministries, Accra
P. O. Box M326, Ministries, Accra
Tel No.: +233-302-664698/ 662465/ 667524/ 050-1301567
E-mail: larry.kotoe@epa.gov.gh; info@epa.gov.gh

TERMS OF REFERENCE

CONSULTANCY SERVICE FOR THE PREPARATION OF ENVIRONMENTAL AND SOCIAL MANAGEMENT PLAN AND ORE CHARACTERIZATION FOR SELECTED CLEAN MINING PILOT SITES (GH-EHPMP-348461-CS-CDS)

1.0 BACKGROUND

The informal, unsafe, and unregulated nature of mercury use in the ASGM Sector creates a legacy of severe adverse and irreversible environmental and health damage in its wake. It is therefore a priority to reduce, and where feasible, eliminate mercury use in artisanal and small-scale gold mining as required in Article 7 of the Minamata Convention. Current crude methods of handling mercury to process gold lead to release of mercury into the environment with limited controls, leading to occupational and community exposures. The improper recycling and disposal of heavy metals associated with the burning of e-waste is particularly acute in Africa where environmental monitoring and regulatory enforcement are relatively weak. The mismanagement of toxic releases from open-burning and other management sources along the e-waste value chain present serious threats to human and environmental health in Ghana.

For e-waste, the project will support technologies to reduce uPOPs by preventing uPOPs precursors such as plastic and electronic wastes being mixed with municipal and organic wastes that are subject to open burning and consequently causing emissions of uPOPs. Unregulated combustion will be better controlled by improving the separation, segregation, recycling of municipal and hazardous waste. Waste separation technologies will allow separation of the waste components such as plastics, metals, electronic cables and wires etc. For mercury abatement, technologies to promote phasing out of mercury usage will be introduced. The focus will be on promoting alternative technologies for gold extraction without the use of harmful chemicals. Possible technologies to avoid the use of mercury in ASGM include slucing, direct smelting, improved milling, shaking table, reactivation, centrifuges etc.

The *Environmental and Social Framework (ESF)* enables the World Bank and Borrowers to better manage environmental and social risks of projects and to improve development outcomes. The ESF offers broad and systematic coverage of environmental and social risks covering areas such labor standards; transparency; non-discrimination; disability; public participation; and accountability—including expanded roles for grievance mechanisms.

Ghana is one of five African countries participating in the GEF-funded Africa Environmental Health and Pollution Management Program, whose objective is to reduce exposure to mercury and regulate mercury use in artisanal small-scale gold mining (ASGM).

The Project in Ghana has four (4) Components as follow:

Component 1: Institutional strengthening, capacity building and knowledge sharing

The component will strengthen the knowledge and capacity base of public institutions and private stakeholders to address environmental health risks associated with mercury use in ASGM sector and POPs/UPOPs releases from e-waste.

Component 2: Support policy dialogue and regulatory enhancements

The component seeks to address current policy challenges as well as to strengthen regulatory frameworks and facilitate their implementation, to better address environmental health risks associated with mercury use in ASGM sector and POPs/UPOPs releases from e-waste. It complements activities under component 3, focused on operational-level approaches to incentivize practices and technologies less harmful to human health and the environment.

Component 3: Demonstrating the application of technological tools and economic approaches

The component will finance specific community-focused cleaner technology demonstration activities in contaminated areas, selected and designed based on environmental health risks and cost-effectiveness of interventions. The objective is to address technical and methodological challenges to the adoption and deployment of cleaner technologies and practices in complement to activities under component 2, which focuses on challenges and policy incentives to reduce environmental and health pressures.

Component 4: Project management

This component will cover the cost for project management, implementation and supervision of project activities, administration of procurement and financial management, monitoring and evaluation, and monitoring of safeguards compliance. The component will cover in particular the cost of the Project Implementation Units (PIU) within the EPA.

2.0 OBJECTIVES OF THE ASSIGNMENT

The specific interventions under component 3 will have adverse environmental and social impacts. The screening of the potential sites for the pilot investments recommended the preparation of an environmental and social management Plans (ESMP) to mitigation risks to any anticipated environmental and social impacts, minimal as they may be, arising from the implementation of the interventions. In the above context, the Client (EPA) is looking for a consultant to prepare ESMP for the pilot investment sites that meet World Bank and national requirement.

3.0 SCOPE OF ASSIGNMENT AND KEY ACTIVITIES/TASKS

The scope of the assignment will cover the following four (4) mining sites as provided in the table below.

No.	Name of Site	District	Region
1.	Dakrupe	Bole	Savannah
2.	Tinga	Bole	Savannah
3.	Anyinam	Atiwa East	Eastern
4.	Kanianko	Tarkwa Nsuaem	Western

The specific scope of activities for the assignment will be executed in two (2) parts and concurrently as follows:

Part 1: Preparation of Site-Specific Environmental and Social Management Plan (ESMP)

The consultant will be required to identify and assess environmental and social risks and impacts associated with proposed activities under Component 3 which will require mitigation measures. This will help to ensure that the project activities are environmentally and socially sound and sustainable. the ESMP shall be complicated by the project Stakeholder Engagement Plan (SEP) and Environmental and Social Commitment Plan (ESCP). The Consultant will therefore be expected to prepare, as needed, site-specific Environmental and Social Management Plan (ESMP). The assessment should ensure that adverse socio-economic impacts of the pilot intervention activities on Project Affected Persons (PAPs) including labor, community people, and impacts and risk due to associated facilities are adequately identified and mitigated, and the PAPs are not worst off as a result of project interventions.

The following specific task or activities shall be taken into consideration.

Task 1: Prepare a Comprehensive Description of the Proposed Project

The Consultant will liaise with client for information/data to prepare a detailed description of the proposed activities. The description should be illustrated with maps, plans, diagrams and photographs as necessary.

Task 2: Field studies or investigations

The Consultant will undertake specialized studies for purposes of establishing the baseline and predicting potential impacts. The Consultant will consider undertaking the following field studies or investigations, among others:

- Stakeholder engagement: Conduct consultation meetings and Focus Group Discussions with the stakeholders including beneficiary/affected communities as transport owners, operators and associations, residential structure loser, roadside shop owners and employees, industrial owner and employees, female group etc.
- Socio-economic survey: Conduct a survey to assess the socio-economic conditions of the project area. Identify population’s characteristics for demographic and economic analyses, educational and manpower planning, poverty studies. Identify socio-demographic variables include, for example, age, sex, education, migration background and ethnicity, religious affiliation, marital status, household, employment, and income.
- Flora and Fauna (biological) Assessment: Carry out an ecological (flora and fauna) survey of the site and the surrounding area to establish the baseline for natural habitat in the area.
- Hydrological Assessment: Conduct a hydrological assessment to assess the pre-construction and post-construction hydrological features and impacts of the proposed pilot interventions to determine the area’s runoff and how it will affect highway operations and surroundings. This assessment will help guide the design to prevent flooding or storm-water accumulation. Determine the potential impacts of the project activity on surface water bodies in and around the vicinity of the site; determine the potential impacts of the proposed activity on storm water flow and assess the quality of surface water bodies in accordance with the Ghana Standard for the Environment Protection Requirements for Effluent discharge (GS 1212:2019).
- Air Quality Assessment: Assess the occupational and public health and safety implications of air quality deterioration (odour, dust releases, PM₁₀) arising from the project activity at the site, in accordance with both the Ghana Standard for Environment and Health Protection – Requirements for Ambient Air Quality and Point Source/Stack Emissions (GS 1236:2019) and IFC General EHS Guidelines, 2007.

- Noise Impact Assessment: Conduct noise impact assessment to estimate potential impact on the existing ambient noise condition at the proposed site and its environs in accordance with both the Ghana Standard for the Health Protection – Requirements for Ambient Noise Control (GS 1222:2018) and Acoustic Guide for measurement of outdoor A-weighted Sound Levels (GS 1253:2018) and IFC General EHS Guidelines, 2007.
- Traffic Impact Assessment: To assess the impacts of the activities associated with the site on the transport network and identify reasonable solutions to address these impacts.
- Occupational Health and Safety Assessment: To identify hazards and risks and recommend mitigation measures to prevent such risks.
- Water and sediment quality assessment: This should typically be assessed through laboratory testing, including heavy metals. The suite of laboratory tests carried out should reflect the likely contaminants that may be found in the surface water and sediments.
- Cultural and heritage assets assessment studies. Conduct surveys and consult with local cultural and archaeological authorities to identify the existence of tangible and intangible cultural and heritage assets, to assess the extent to which the Project interventions may impact these cultural assets and to provide guidance to ensure the proper management of these sites and places during the Project implementation.

Task 3: Analysis of legislation, regulations and institutional frameworks

The Consultant will review relevant policies, legislation, regulations, and institutional frameworks which are applicable to (or have implications for) the proposed project activity. The Consultant will discuss the legislation and regulations that have informed the ESMP, including the environmental assessment and permitting process. It is important that the Consultant discusses the applicability of existing standards/guidelines relating to ambient air quality, surface and groundwater quality, ambient noise, and solid waste disposal (including the disposal of contaminated hazardous materials). The Consultant will also review the World Bank's Environmental and Social Framework and Standards which apply to the activities. The Consultant will formulate recommendations on how to close gaps that might exist between Ghana's environmental policies, laws, regulatory and institutional frameworks and the World Bank's Environmental and Social Framework and Standards.

Task 4: Baseline Characterization

The Consultant will collect as much primary physical and biological environmental and socio-economic baseline data/information as relevant to the ESMP, supplementing the information with

available secondary data as necessary. It is important that the Area of Influence (AoI) of the proposed activities is well defined. The environmental and social baseline study would include a description of the current state of the environment in the AoI, focusing on those aspects that can influence and be impacted by the proposed activity.

Task 5: Identification and Analysis of Alternatives

The Consultant will propose alternatives in the course of exploring additional options for the proposed activity. The alternatives should be compared in terms of potential environmental and social impacts. To the extent possible, quantify the costs and benefits of each alternative, incorporating the estimated costs of any associated mitigation measures. Identify the preferred alternative and provide a justification for the selection.

Task 6: Identification and Assessment of Potential Impacts and Recommended Mitigation

The Consultant will identify and assess potential environmental and social impacts of the proposed activity at the proposed site. Impacts emanating from the Construction/Development, Operational and Decommissioning phases of the site shall be predicted. Significant potential environmental and social impacts (direct and indirect) must be identified, making use of impact identification methodologies proposed in the scoping report. Impact identification should take into consideration factors such as expectations or concerns of stakeholders, ecological sensitivity of the site, likely pressures from the activities, and the applicable legislative framework.

The Consultant shall propose measures aimed at avoiding, minimizing or mitigating the adverse impacts at the site. Measures must also be proposed to enhance any positive impacts. These measures must be technically feasible, socially acceptable (i.e., they must consider the views of the main stakeholders, especially residents of nearby communities and potential project-affected-persons) and be cost-effective. The mitigation and enhancement measures should be specifically tailored to the impacts in order to achieve the aim of avoiding or limiting the negative effects of the proposed activities. Also, the Consultant shall prepare “Chance Find” procedures to be included in the ESIA for use in the event that unanticipated archaeological, historical and sacred sites or materials are encountered during site improvement/construction works at the site.

Task 7: Develop an Environmental and Social Management and Monitoring Programme

The Consultant will prepare an Environmental and Social Management Plan (ESMP). The ESMP will identify the mitigation measures and the actions needed to implement the mitigation and enhancement measures proposed by the ESMP. The ESMP should identify: (i) set of proposed measures to mitigate potentially adverse impacts; (ii) responsibility and timeframe for implementation of each proposed mitigation measure; (iii) cost of implementing the mitigation measures, and (iv) a monitoring program to verify compliance with the recommended mitigation and assess the effectiveness of the measures implemented. This includes identifying site-specific SEA/SH response and mitigation measures based on the risks and impacts identified in Task 7 and in line with guidance on the World Bank's Good Practice Note for Addressing SEA/SH in Investment Project Financing involving Major Civil Works. The ESMP would also contain measures needed to respond to emergency situations that may occur in the course of executing the proposed activities.

Task 8: Training

Training of the project staff and relevant stakeholders on implementation of the ESMP.

Part 2: Site-specific Ore Characterization and Reserve Estimation

The consultant will identify and assess the quantity and quality of gold deposits at the selected mine sites in the table above using a suite of geological and physical tools. The result will inform the lifespan, suitability for project site selection, and used as baseline for mercury reduction in the selected mines.

The following specific task or activities shall be taken into consideration.

Task 1: Sampling

Conduct sample collection, and running tests on samples, including mineralogical and metallurgical analysis.

Task 2: Ore Reserve Estimation

- a. estimate the quantity of resources that are accessible ore within each pilot site
- b. characterize the geological setting of the gold ore.
- c. Based on the results of test work/analysis, conduct mineral economics and ore estimation to determine the life span of the mine and advise on the suitability of the mine for the project.

4.0 REQUIRED APPROACH

The Consultant is required to undertake desk studies, literature reviews, field visits and primary and secondary data collection exercises, and consultations with various institutions and stakeholders

5.0 REPORTS/OUTPUTS/DELIVERABLES/PAYMENT

The Consultant will report directly to the Project Coordinator. The following outputs and deliverables are expected.

S/N	Description of output	No. of Copies	Period after Commencement	Payment (%)
PART 1:				
1.	<p>Inception Report: The inception report will include an outline of a schedule of activities or workplan, study methodology/approach, tools, stakeholder mapping, assumptions, and proposed deliverable schedule, etc. and submitted to the Client (EPA). More specifically, the following shall be considered.</p> <ul style="list-style-type: none"> • Review of the pertinent regulations, protocols and standards pertaining to the project • Review the Environmental and Social Standards (ESS) reports pertaining to the hydro-met sites • Prepare and present an inception report to the Client • Sampling methodology for the ore characterization and reserve estimation. 	Ten (10) hardcopies and a digital and editable copy on a pen drive shall be submitted.	To be submitted within 2 weeks after signing of Contract	30
3.	<p>Draft ESMP and Ore Characterization reports – one per site and shall include the following:</p> <ul style="list-style-type: none"> • Undertake public/community consultation to ensure relevant stakeholders are involved in the development of the Environmental and 	Fifteen (15) hardcopies and a digital copy on a pen drive shall be submitted.	To be submitted within 8 weeks after submission of Progress Report	50

	<p>Social Management Plan (ESMP)</p> <ul style="list-style-type: none"> • Prepare ESMP report based on the identified environmental and social impacts (direct and indirect, short and long-term and cumulative) associated with the pilot investments • Develop an Environmental and Social Monitoring Plan by which all mitigation measures recommended in the Environmental and Social Management Plan will be monitored • Prepare bills of quantities for monitoring, mitigation and impact management. • Separate mineral, metallurgical analysis and ore estimation report 			
4.	<ul style="list-style-type: none"> • Final ESMP and Ore Characterization reports – one per site • Training of project staff on ESMP and relevant stakeholders on the ESMP 	Thirty (30) hardcopies and a digital copy on a pen drive shall be submitted.	To be submitted within 2 weeks after Client has given approval of the Draft Reports.	20

All data and reports related to this exercise belong to the Client and the Consultant must seek the consent of the EPA before giving it to any party.

6.0 DURATION OF ASSIGNMENT

The duration of this assignment will be twelve (12) weeks.

7.0 QUALIFICATION REQUIREMENTS AND SELECTION CRITERIA OF FIRM

The assignment will be delivered by a firm with following requirements:

- Minimum of at least 5 years of demonstrated experience in conducting environmental and social assessments.

- Experience of working with government ministries or agencies in the delivery of environmental and social instruments funded by international development agencies, such as World Bank Group, AfDB, EIB, KfW etc.
- Experience preparing World Bank Environmental and Social instruments such as ESMF, SEP, ESMP, and gender Assessments.
- Evidence of experience working in Ghana.

The Firm must have the following composition of key Experts (Team Leader, Environmental Specialist, Social Specialist, and Gender Specialist) who should possess at minimum the following:

Team Leader:

- A Postgraduate university degree in Environmental Science/Management/Engineering, Natural Resource Management, Development Planning, Development Studies, Social Science, or any other relevant discipline.
- Minimum 15 years of post-qualification professional experience and track record in the successful implementation of similar assignments.
- Knowledge and experience with World Bank Environmental and Social Framework and safeguard policies.
- Experience leading a team in the preparation of World Bank Environmental and Social Framework instruments such as ESMP, SEP, gender, SEA/SH Assessments
- Proven experience as the team leader or supervisor of at least three (3) successful assignments developing Environmental and Social Management Instruments for developmental projects funded by the World Bank or other multilateral organization standards,
- Competence in managing teams and relationships with clients.
- Ability to deal with sensitive and confidential information in a professional manner.
- Personal attributes include high standards of conduct, respect, flexibility, and sound work ethic.
- Demonstrated skills in facilitation methods for participatory decisions and shared visions with stakeholders.
- Familiarity with the subregion with experience working in Ghana
- Knowledge of environmental and social legislations and policies in Ghana
- Excellent communication and leadership skills

- Excellent inter-personal skills and demonstrated ability to engage with a wide range of stakeholders including government agencies, non-government organizations, civil society, and communities in Ghana
- Responsive and takes personal ownership and accountability to meet deadlines.
- Should possess competencies such as critical thinking, creative thinking, communication, teamwork, team leadership, client orientation, problem-solving and decision-making, negotiation and conflict resolution.
- Strong analytical and presentation skills
- Proficiency in computer application and programs, including Microsoft Office
- Fluency in English (both spoken and written).

Environmental Specialist:

- A Master's degree in Environmental Science/Management/Engineering.
- Minimum 10 years of post-qualification experience in environmental assessment.
- Knowledge and experience with World Bank Environmental and Social Framework and safeguard policies.
- Familiarity with the subregion with experience working in Ghana
- Knowledge of environmental legislations and policies in Ghana
- Excellent inter-personal skills and demonstrated ability to engage with a wide range of stakeholders including government agencies, non-government organizations, civil society, and communities in Ghana.
- Experience in dealing with international organizations.
- Strong analytical and presentation skills
- Proficiency in computer application and programs, including Microsoft Office

Social Specialist:

- A Master's degree in a social science discipline, such as sociology, social work, anthropology, development planning, development studies or human geography.
- A minimum of 10 years of post-qualification professional experience in Social Assessments
- Knowledge and experience with World Bank Environmental and Social Framework and safeguard policies.

- Experience in conducting/dealing with social assessments, involuntary resettlement, gender inequality, GBV, inclusion of vulnerable groups, labor management, community and stakeholder consultations, and grievance redress.
- Familiarity with the subregion with experience working in Ghana
- Knowledge of social legislations and policies in Ghana
- Excellent inter-personal skills and demonstrated ability to engage with a wide range of stakeholders including government agencies, non-government organizations, civil society, and communities in Ghana
- Experience in dealing with international organizations.
- Strong analytical and presentation skills
- Proficiency in computer application and programs, including Microsoft Office

Metallurgical/Mining/Geological Engineering

- Minimum of a Master’s degree in metallurgical engineering, mining engineering, geological engineering, geo-chemistry, or other related field of mineral processing and extractive metallurgy;
- Minimum 5 years of professional experience in Ghana’s mining industry or in the sub-region – able to demonstrate extensive knowledge of mercury-free processing technologies, and environmental management in the context of ASGM;
- Possesses both theoretical and applied knowledge on mercury-free mineral processing solutions;
- Experience in working with various stakeholders, and maintaining professional relationships.
- Excellent verbal and written communication skills (in English language);
- Demonstrated experience working with a variety of stakeholders, including senior government officials, the local/community, etc. in Ghana;
- Have a demonstrable ability to write concise technical documents
- Track record that shows ability of the Consultant to leverage global know-how experiences from elsewhere in respect of demonstration or experimental investments in the ASGM subsector.

8.0 FACILITIES TO BE PROVIDED BY CLIENT

The Client will provide the following facilities to the Consultant:

- a) Letter(s) introducing the Consultant wherever required in the performance of the assignment.

- b) Any other relevant information required by the consultant that is readily available to the client and within the scope of the assignment.

It should be noted that the Consultant will need to provide all the administrative, technical professional and support staff needed to carry out their services efficiently. The Consultant will also be responsible for providing all other necessary facilities and logistical support for their staff or team(s) engaged, including accommodation, vehicles/transportation, utilities, office supplies and other miscellaneous requirements wherever applicable to render their services.
